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28 Feb 1970, DoDD 5200.10; AGO D/A ltr 29 Apr 1980	

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# **SECURITY**

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**DEPARTMENT OF THE ARMY**  
**OFFICE OF THE ADJUTANT GENERAL**  
WASHINGTON, D.C. 20310



IN REPLY REFER TO  
AGAM-P (M) (24 Apr 67) FOR OT

1 May 1967

**SUBJECT: Operational Report - Lessons Learned, Headquarters,  
United States Army Support, Thailand (U)**

DEC 10 1963

**TO: SEE DISTRIBUTION**

1. Forwarded as inclosure is Operational Report - Lessons Learned, Headquarters, United States Army Support, Thailand for quarterly period ending 31 January 1967. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

*Kenneth G. Wickham*

1 Incl  
as

KENNETH G. WICKHAM  
Major General, USA  
The Adjutant General

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(Continued on page 2)

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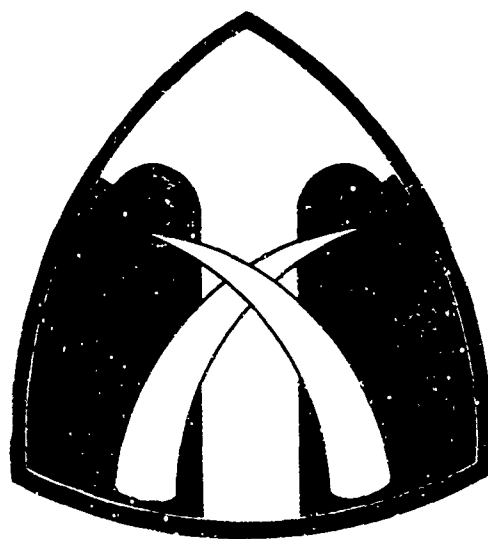
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**UNITED STATES ARMY SUPPORT**  
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NO. 244

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G3-S-67 \_\_\_\_\_

**OPERATIONAL REPORT**

**FOR QUARTERLY PERIOD ENDING**

**31 JANUARY 1967**

**270458Z**

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HQ USARPAC  
S-67- 1371

*USARSUPTHAI*  
*120/THAB-CD*  
*FEB 67*

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UNITED STATES ARMY SUPPORT, THAILAND  
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THCP

17 FEB 1967

**SUBJECT:** Operational Report for Quarterly Period  
Ending 31 January 1967 (RCS CSFOR - 65)

**THRU:** CINCUSARPAC  
ATTN: GPOP-OT  
APO 96558

**TO:** ACSFOR  
Department of the Army  
Washington, D. C. 20310

Attached for your review and evaluation is the Quarterly Operational  
Report for the period ending 31 January 1967.

FOR THE COMMANDER:

1 Incl  
as

*S.V. Carey*  
S.V. CAREY  
Captain AGC  
Asst Adjutant General

DDC CONTROL  
NO. 81477

G3-S-67

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USAR SURTHAI  
123 JTHAM - CD  
FEB 67

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HEADQUARTERS  
UNITED STATES ARMY SUPPORT, THAILAND  
APO San Francisco 96233

THOP

15 February 1967

SUBJECT: Operational Report for Quarterly Period  
Ending 31 January 1967 (RCS CSFOR - 65)

1. (C) GENERAL:

a. Since this report constitutes the first quarterly operational report for Headquarters, USARCSUPTHAI, this general paragraph is included to provide a chronology of events from initial discussion on the establishment of this Headquarters to the end of the present reporting period. References to SECRET documents mentioned below are annotated at APPENDIX I - REFERENCES. Security regulations governing local reproduction of classified material precluded their inclusion in this report.

b. The inception of Headquarters, United States Army Support, Thailand extends back to late 1965 and a proposal by Major General Richard G. Stilwell, Commanding General United States Military Assistance Command, Thailand. In a letter to USARPAC on 16 January 1966 (Ref A), General Stilwell officially enumerated his reasons for having a "small U.S. Army control headquarters to which all Army units ... may be assigned." COMUSCINTHAI was concerned over the lack of an Army component headquarters in the event of expanded U.S. military operations in Thailand and Laos. On his own authority, General Stilwell had a proposed TDI forwarded from his headquarters to USARPAC and called for a meeting in Bangkok on 28 January 1966 of representatives of MACVTHAI, 9th Logistical Command (L), STRATCOM-T, USARFIS and IX Corps (USARPAC gave immediate concurrence to General Stilwell's request as evidenced by their rapid response in the tasking of IX Corps Headquarters on Okinawa to prepare to assume the mission (Ref D and incl 17)). The meeting in Bangkok constituted the initial planning for development of a ground component headquarters to be called United States Army Control, Thailand (USARCONTHAI).

c. Headquarters IX Corps had been assigned to Okinawa since February 1956. Ten years later, at reduced strength, it provided USARPAC with the nucleus for a Corps-level headquarters to execute contingency operational missions as required with priority to unilateral and S&LTO operations in the Thailand/Laos area. It was in the right part of the world at the right time and, perhaps most important, it was the right size with regard to personnel space authorizations. IX Corps was reorganized to virtually zero strength (see incls 2 & 3), and 133 of its spaces were employed to organize Headquarters and Headquarters Company, USARCONTHAI, by USARPAC General Orders 88 and 89, effective 25 April 1966, and Colonel Francis W. O'Brien, then IX Corps Chief of Staff, assumed command (see incls 4 & 5). The new headquarters met its readiness date of 15 June 1966.

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d. The delay from organization in April to deployment in October revealed some interesting political sidelights with regard to employment of U.S. troops in Southeast Asia at that time. Ambassador Graham Martin concurred in the need for a control headquarters in January and reaffirmed his approval in April but wanted the Royal Thai Government's concurrence and instructions from our State Department (Ref B) before he would grant in-country clearance. State responded favorably in April, but the Thais seemed reluctant. This reluctance was not entirely bureaucratic red-tape but extended all the way to the Prime Minister level (see incl 6). Clearance was finally received on 23 September 1966 with instructions that the organization be redesignated United States Army Support, Thailand (USARSUPTHLI) (see incl 7). The reason for hesitancy on the part of the Royal Thai Government in granting country clearance was never absolutely determined. The general opinion among U.S. officers, however, was that Thai authorities objected to the word "Control" in the new organization's title and feared that it might appear to the public that the United States was taking over operations in their own country.

e. Upon approval by Department of the Army, the final movement directives were prepared by USARPAC and USARVTS with a closure date for the unit of 15 November 1966. The first echelon, consisting of eleven officers and twenty-eight enlisted men, arrived in Korat on 17 October 1966. A sea movement of vehicles and equipment departed on 19 October 1966; the second echelon departed Okinawa by air on 10 November 1966 while the rear detachment met the 15 November closure date.

f. USARPAC General Order 247 (see incl 8), dated 27 October 1966, assigned USARSUPTHLI to USARPAC effective 1 November 1966 with operational control vested in COMUSMACV.

g. With the organization on such an austere strength basis, the Headquarters had certain limitations which hampered the assumption of all Army component responsibilities (see incl 9). In order to assume all command responsibilities, significant augmentations were required in sections such as the Adjutant General, Inspector General, G-4, Comptroller, Chaplain, Provost Marshal, and Special Services. A plan for a modest thirty-man augmentation in some of these areas was developed and forwarded to Department of the Army.

h. Brigadier General Edwin F. Black arrived on 11 December 1966, assumed command of Headquarters, USARSUPTHLI (see incl 10) and almost immediately met with representatives from USARPAC, USARVTS, 9th Logistical Command (B), MACV and USARSUPTHLI staff members in Korat to discuss the transfer of functions from the various Army commands to

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Headquarters, USARSUPTHAI responsibility. On 1 January 1967 USARSUPTHAI formally assumed command and/or operational control of all Army troops in Thailand by General Order #4 (see incl 11).

1. As stated above, USARSUPTHAI was commanded directly by CINCPAC, with operational control vested in COMUSMACV. The major subordinate units over which the Commanding General, USARSUPTHAI assumed direct command were Headquarters, 9th Logistical Command (B); Headquarters, 44th Engineer Group, and Headquarters, 428th Medical Battalion. In addition, operational control of the 29th Signal Group was given to CG, USARSUPTHAI while the 1st Signal Brigade in the Republic of Vietnam retained command. Company D, 1st Special Forces Group was attached from USARV to USARSUPTHAI with MACV exercising operational control (see incl 12).

2. (S) MISSION: The missions of USARSUPTHAI are as follows:

a. Tactical: Provide the U.S. Army nucleus for a unilateral, bilateral or combined tactical headquarters to conduct ground combat operations in Thailand.

b. Training: Conduct continuing OJT (on-the-job training) of assigned Army units.

c. Planning: Conduct U.S. Army planning to support joint operational plans for current operations and contingency U.S. unilateral, bilateral and S&MTO plans.

d. Management: Exercise command management supervision of U.S. Army construction programs, logistic operations, real property, facilities and project stocks.

e. Logistical and Administrative: Provide (1) logistical support to U.S. Air Force operations in North Vietnam and Laos and (2) U.S. Army and joint service support as directed.

3. (C) ASSISTANT CHIEF OF STAFF, G-1:

a. When the Headquarters was reorganized from IX Corps to United States Army Control, Thailand, under TDA P6-1000-00, with authorized strength of 131 (a final two-space deletion from 133 was effected during re-organization), the assigned strength was 97. An emergency requisition was immediately submitted to bring the unit up to TDA strength. The response to this requisition was favorable, with personnel arriving during the period May-August 1966. At the same

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time, all personnel actions were frozen, including cases of personnel who were past their DEROS and who had reassignment orders for CONUS. Numerous messages between this Headquarters, USARPAC, and Department of the Army resulted in the decision that those who had school assignments would comply with orders and that the others would deploy with the unit.

b. The foregoing actions were taken during the months of May, June, and July, but during the months of August and September, it became evident that the long delay in deployment was causing serious morale problems. Discussions between the G1 of this Headquarters and USARPAC eventually resulted in recommending to Department of the Army a personnel policy for the unit which would be applicable regardless of the deployment date of the unit and which would, in effect, regularize personnel actions on the same basis as though the unit were not alerted. Events overtook the action, as the unit did receive clearance to move to Thailand late in September, and Department of the Army policy message was received which spelled out a personnel policy that was wholly consistent with current Department of the Army personnel procedures. Although there were individual cases of disappointment, the policy was in general well received, and the morale of the Headquarters substantially increased by the sure knowledge that the unit would deploy during the months of October and November.

c. A concurrent action was developed early in the planning of unit deployment with regard to travel of dependents to Thailand. COMUSMACV and the Commanding Officer jointly developed a plan for designating fifty of the spaces in the unit table of distribution as "key" spaces, the incumbents of which would be authorized to transport their dependents to Thailand. These dependents would reside in Bangkok while their sponsors were assigned to Korat; however, the original plan stipulated that under these circumstances, the sponsor would receive housing allowances based on the Bangkok rate. The sponsor would also be required to complete a two-year tour in Thailand as is the case for other accompanied personnel in-country. Despite some misgivings, the total concept was generally agreed upon and approved at USARPAC, USARV, MACV and this Headquarters. Upon request from MACV to USARV that preliminary actions be taken to approve the travel of certain dependents, the real problems of allowances and order issuing authority came to a head. USARPAC queried Department of the Army, and the decision was announced from Department of the Army that the plan was acceptable and tacit agreement was implied that USARPAC could put the plan into effect; however, DA stated that sponsors moving under these circumstances would be authorized to receive only the Korat rate for his housing

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9 allowance. By early October, the long delay in deployment, uncertainty as to the unit's status, and the troublesome question of allowance rates combined to cause most of the originally interested sponsors to lose interest in the dependent travel plan, and most had, in fact, by this time sent or arranged for sending their dependents home. M.C.T.H.I., therefore, sent a message to U.S.A.R.P.A.C. on 4 October, with the concurrence of the Commanding Officer of this organization, effectively delaying any further implementation of the dependent travel program until the unit could arrive in-country and the entire action be completely restudied.

d. Another concurrent action was taken during the period in question regarding an augmentation for the Headquarters. Personnel both in M.C.T.H.I. and this Headquarters felt that any component command in-country would require comptroller, inspector general and provost marshal personnel on the staff. To retain the austere posture of the unit, it was agreed that such an augmentation should be limited to thirty spaces. Tentative decisions as to the staffing of these thirty spaces were agreed upon at U.S.A.R.P.A.C. level, and CINCPAC had the augmentation group included in the JCS approved troop list for Thailand. The augmentation was subsequently deferred, then deleted, then restored to the approved troop list. A revised TDA to include the thirty additional spaces was submitted to U.S.A.R.P.A.C. along with emergency requisitions for personnel fill and action was still progressing at the close of the reporting period. Since the TDA has not yet been approved by JCSFOR, the requisitions remain in U.S.A.R.P.A.C. for submission as soon as approval is received. Da

e. Early in the life of the new organization, it was decided that a distinctive unit insignia should be adopted. Such an insignia was designed and submitted to the Institute of Heraldry, Department of the Army, in June. The design was approved on 16 September and requisitions have been submitted for the insignia (see cover design).

f. From June until the unit's deployment during October and November, numerous liaison visits and conferences were held between representatives of this Headquarters and their counterparts in U.S.A.R.P.A.C., U.S.A.R.Y.I.S., and M.C.T.H.I. concerning the mission of the unit after its transfer and the corresponding transfer of functions between this Headquarters and U.S.A.R.Y.I.S. These actions finally culminated in a single joint conference at the new Headquarters in Korat during the period 11 - 13 December. At that conference it was decided that the U.S.A.SUPTHAI commander would assume full responsibility for personnel actions and reports no later than the close of the third quarter of the fiscal year (most functional

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transfers took place on 1 January 1967). One notable exception, insofar as personnel actions are concerned, had to be made in the case of those actions which require general court-martial action for decision; since GCM jurisdiction had to remain with USARVTS, the final decision on certain elimination actions will have to remain for the foreseeable future with USARVTS.

g. During the late stages of the unit's deployment to Thailand, the decision was made to re-designate the unit United States Army Support, Thailand. The official re-designation was accomplished on 23 September 1966 and the first echelon of troops deployed for Korat on 15 October. From mid-October to 1 January, the target date for assumption of command of all army units in Thailand by USARSUTHLI, daily planning and coordination were effected regarding the many individual responsibilities that would have to be assured. Personnel of the G-1 Section -- two officers and two enlisted men -- planned for assuring supervisory control of the operations of the Adjutant General, Chaplain, Provost Marshal, Surgeon, Civilian Personnel Officer, Education Advisor, and Special Services Office. It was decided to completely amalgamate the Adjutant General sections of this Headquarters and that of the 9th Logistical Command; to transfer entirely to this Headquarters the functions of the Civilian Personnel Officer, the Education Advisor, and the Special Services Officer; to task the 9th Logistical Command Chaplain and Provost Marshal with performing similar functions for this Headquarters in a "two-hat" situation; and to designate the Commanding Officer of the 428th Medical Battalion (which was to be detached from the 9th Logistical Command and assigned to USARSUTHLI) as the command surgeon.

h. During the reporting period, directives and other guidance in his area of responsibility were initiated by the G-1. A close liaison was maintained with his M.CTHLI counterpart in planning for the transfer of functions being performed by the latter which properly belong to USARSUTHLI. Personnel inadequacies in the G-1 section have delayed substantially the implementation of a full personnel program and the small staff has been mainly concerned with expedient actions. A great deal of emphasis was given during the month to the problems incident to the high venereal disease rate in-country, and a great amount of time was devoted to formulating a program for the control of venereal disease.

i. Surgeon:

(1) The Surgeon is responsible to the Commanding

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General, USARSUPTHAI for all matters pertaining to the health of the command; he exercises technical supervision of all U.S. Army medical activities in Thailand. Activities for the month of January were concerned primarily with the establishment of a Surgeon's Office under staff supervision of the G-1 rather than the G-4, where it was formerly located. With the present authorized strength, there is no professional complement to staff the Surgeon's Office. Personnel of subordinate units (Commanding Officers, 428th Medical Battalion, 252nd Dental Detachment, etc.) have been assigned additional duties as Surgeon, Dental Surgeon, etc., to give the Surgeon's Office capability in the various fields.

(2) Command emphasis was placed on a reduction of the high venereal disease rate in Thailand. The Surgeon is a member of -- and participated in activities of -- the USARSUPTHAI VD Control Board. Specific emphasis is to be placed on education and counseling of soldiers, expanded use of the VD Contact Interview Form, and provision of increased club and mess entertainment. This approach should help to keep the soldier in camp, educate him in case he does go out and assist in finding the source of the disease should the education and entertainment be non-effective.

(3) A Preventive Medicine Council was initiated to provide medical and technical advice to commanders who participate in the VD Control Council.

## j. Civilian Personnel Office:

### (1) U.S. Personnel:

<u>AUTH</u>	<u>ACTUAL</u>	<u>ON RECRUITMENT</u>	<u>DUE IN</u>
12	8	4	3

(2) The eighth member of the staff arrived on 7 January 1967. Until December 1966, this office was only 50% staffed. The three committed are due to arrive within sixty days. G-1 requested twelve additional spaces for Civilian Personnel Office by letter, dated 15 December 1966. USARPAC MSG GPPE-CP 29901, dated 24 December requested submission of requisitions; this was accomplished. USARSUPTHAI is awaiting written confirmation of these additional spaces. These additional CPO spaces will permit establishing a staff office at command level and three area offices in Thailand (Korat-Bangkok-Sattahip). With limited staff and rapid escalation, CPO is encountering minor difficulties. Routine operations are being sacrificed for the more important response to

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mission build-up. Regulation writing assistance has been requested of USARPAC. This assistance will be provided by USARPAC personnel on TDY commencing 6 February 1967.

(3) Status of all U.S. positions are as follows:

<u>ACTIVITY</u>	<u>AUTH</u>	<u>ACTUAL</u>	<u>RECRUIT</u>	<u>COMMITTED</u>	<u>TEMPORARY</u>
CFO	12	8	4	3	0
-3 Area Eng	1	1	0	0	0
Education	3	2	1	0	1
Manpower	1	1	0	0	0
P & C	6	2	4	2	3
Ammunition	2	2	0	0	0
Mortuary	0	1	0	0	0
-2 Safety	1	0	1	0	0
Finance	0	0	0	0	1
+2 Compt	2	0	2	1	0
ARELO	0	0	0	0	1
Library	1	0	1	0	0
+1 Sp Svcs	1	0	1	1	0
+2 7th Maint	2	0	2	2	0
CG	0	0	1	1	0
<u>TOTAL</u>	32	17	17	10	6

Anticipated Additional Recruitments:

Commissary	2	- indicates positions cancelled
Real Estate	1	+ substitutions for cancelled
PDO	4	
Cent Welfare	1	Thus five additional spaces
Education	4	are needed.

(4) As indicated, two spaces are on recruitment in excess of the thirty-two authorized, one being the secretary for the Commanding General and one as a result of the Army's assuming the mortuary mission from the Air Force, effective 1 July 1966, without the transfer of space. Twelve other positions, as indicated, are in the process of establishment to recruit.

(5) Director of Personnel, 9th Logistical Command (B) initiated action to over-recruit at the recommendation of the Civilian Personnel Director in order to overcome the time lag on filling D.C. vacancies. This procedure was again discussed with and has the approval of G-1.

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(6) The 3,070 OM spaces -- less non-US/RSUTHLI units' 685 -- reflect a utilization of 2,385 Local Nationals. The figure of 2,385 includes the 379th Signal Battalion and other Signal units (326), plus 215 for Special Forces. This results in a total of 1,844 for OM funding. This figure does not include any Local Nationals to be utilized in Class "B" type units. Present requirements for type "B" units on a forty-eight-hour-week schedule is as follows:

	<u>Korat</u>	<u>Bangkok</u>	<u>Sattahip</u>
519th TC Bn	21	0	0
313th TC Co	74	32	0
505th TC Co	0	0	100
291st TC Co	100	0	0
260th TC Co (Phonon Sarakhan)	Number unk, est 100		
TOTALS:	195	32	200

GRAND TOTAL:  $427 \times 3 = 1281$  (24-hour operation)

(7) From the above figures, it seems that the imposed ceiling of Local National spaces for FY 67 is sufficient for the Command; other additional requirements can be supported from within our own resources. The 4th quarter, FY 67, may require Comptroller to de-commit funds.

## k. Education Center:

### (1) Missions:

(a) To offer a program for commissioned officers to complete a minimum of a baccalaureate degree.

(b) To assist warrant officers in achieving at least the equivalent of two years of college.

(c) To assist enlisted personnel in completing high school or the equivalent and to provide work leading to the baccalaureate degree, also to assist them in preparation for attendance at Army Service Schools, for enlisted evaluation testing and for increased responsibility of career service.

(d) To offer a foreign language program (with emphasis on the language of the host country) to meet degree requirements and interest and needs of the military.

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Ending 31 January 1967 (AC3 CSFG - 65)

## (2) Operation of existing Army Education Centers:

(a) At present there are two fully operational Education Centers in Thailand: one at Camp Friendship, Korat, and the other at Bangkok. Mr. John L. Clark, D.C. Education Director, began setting up the Bangkok Center in December.

(b) The Friendship Center has five rooms, which are being used as regular classrooms. The Friendship Library occupies two other rooms at the Center.

(c) The Bangkok Center has office, classroom, and testing room facilities, as well as a room which can be used as a language lab.

(d) Friendship now has two D.C. Education Directors and Bangkok has one.

## (3) Proposed Education Center at Sattahip:

(a) A D.C. Education Advisor space is still being recruited for Sattahip.

(b) The Sattahip Education Center building is nearly completed.

## (4) Plan a GED program to meet the Command's needs:

(a) A program to meet Department of the Army minimum education requirements which are (1) a baccalaureate degree for commissioned officers, (2) two years college equivalence for warrant officers, (3) high school completion and a GI score of at least 90 for all enlisted men, and (4) a language program for all military personnel who need to know the language (Thai) of the host country in which they are stationed.

(b) This will be accomplished through (1) day and night group study classes, (2) University of Maryland classes, (3) USAFI correspondence courses, and (4) spoken Thai language classes.

(c) During January, the Friendship Education Center started the following courses: (1) three classes in Thai spoken language, (2) a USAFI group-study course in psychology, and (3) a USAFI group-study course in general business.

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31 January 1967 (RCS CSFCR - 65)

(d) The Bangkok Center began two spoken-Thai classes in January.

(e) The Education Director for USARSUPTHAI, Mr. Paul B. Rehenkamp, called a January meeting of all Education Officers under USARSUPTHAI. He briefed them on the goals of the GED program and the opportunities for courses and testing available to their personnel.

(f) The Education Center published in January USARSUPTHAI Regulation 621-1 to implement the Thailand GED program.

(g) At present, several areas of troop concentration -- the 809th Engineer Battalion, the 558th Engineer Battalion, and the communications sites north of Korat -- do not have Education Director Centers. The Manpower Office will be sending in requests for DAC Education Directors and Local National slots for these places.

## (4) Operate a US&FI Testing Section:

(a) Each Education Center will have a US&FI Testing Section, and the Education Advisor will be the TCO. Each Testing Section will stock the high school GED tests, College Comprehensive Test, US&FI Achievement Tests, all college and as many high school and Technical End-of-Course Tests as are needed. The Education Center at Camp Friendship will stock most End-of-Course Tests.

(b) Both the Bangkok and Friendship Centers were approved as testing sections in January. The Bangkok Center is already stocking tests and the Friendship Center will have its tests in the near future.

(5) Operate a US&FI Registration Center: Both Friendship and Bangkok now have Registration Centers. These sections stock at least two copies of all US&FI Correspondence Courses and as many copies as needed of all courses for which there is a demand. For the time being, the Friendship section will serve all Education Centers and units in Thailand other than Bangkok. Personnel enrolling in US&FI Correspondence Courses can now receive their course material immediately upon enrollment.

(6) Offer Army Education Center instruction through US&FI group study classes and MOS-related classes:

(a) Off-duty classes in US&FI high school level

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courses to review all five areas of the HS GED Test will be offered for personnel who need a refresher in only one or two areas. These classes will be held for three hours a week twice a week for ten weeks.

(b) Day classes in Preparatory Instruction will be offered for enlisted men who have a low education level and/or GI score.

(c) MOS-related classes will be on-duty and scheduled as needed. These classes will be scheduled in twenty-hour blocks of instruction and will include such subjects as typing and shorthand; all USAFI technical courses, such as electronics; and any subject area needed to review for a particular MOS. Typing classes can begin at Camp Friendship Education Center as soon as typewriters, which are on order, are received.

(7) Operate language labs and offer spoken language classes:

(a) The Education Centers at Camp Friendship, Bangkok, and Sattahip will have permanent language labs with console and at least twenty student positions or booths, each with a tape recorder. A special language lab room has been built for the Friendship Center.

(b) The Education Centers located at camp sites of the 538th and 809th Engineer Battalions will have language labs consisting of portable tape recorders. Language classes will be given in the language lab, in the classroom with an instructor, or as a combination of both. Language classes will be scheduled in sixty-hour blocks of instruction. Three language labs are being purchased.

(c) While in Tokyo in November, Mr. Rhenkamp contacted representatives of the Sony Corporation and began making arrangements for the buying and installing of the language lab equipment. The order is now being approved, and the equipment should be in Thailand before the end of July 1967.

(8) Operate a civilian school program:

(a) Interview all persons who have MA degrees to determine if they are interested in teaching in the University of Maryland program, and, if so, to assist in processing their applications. Make campus surveys to determine for which classes there is

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a demand.

(b) Determine the kind and number of classes to be scheduled and the number of full-time faculty to request. Perform all counseling and administration for the University of Maryland program. At present, University of Maryland classes are being held at Camp Friendship, Bangkok, and Sattahip.

(c) Dr. James Olander came to replace Mr. William Weinrich as the resident University of Maryland instructor during the January - March term. He will teach two classes in English composition. The Friendship Center is also offering Maryland classes in business law and personnel management. Sattahip will offer American History, its first Maryland class, this term.

(9) Maintain individual education records on all Army education in this command:

(a) DA Form 669, Individual Education Record, is maintained in the Education Center serving the personnel concerned. The records are forwarded to the Education Center when personnel arrive in the command and are collected when personnel depart. Records will be initiated on all personnel who do not have a DA Form 669.

(b) The Bangkok Center has begun initiating 669 Forms on all USARSUTTHI personnel in the Bangkok area.

(10) Maintain participation records and report participation to higher headquarters:

(a) Maintain testing logs and report participation in testing quarterly to USAFI, Madison, Wisconsin.

(b) Maintain all informal and participation records and report quarterly to Department of the Army, through the next higher headquarters, this information on the Education Services Report, DA Form 1821. Also submit the General Education Data Report. This report gives the command personnel's educational level, the number of personnel (by category) who are below DA minimum education level, and the percentage of participation (by category) of personnel below.

(c) At present all personnel in Korat and in Bangkok who have not completed high school or who have a GT score below 90 are being given the USAFI Placement Test.

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(11) Budget for the GED Program for appropriated and non-appropriated funds:

(a) Determine and budget for the amount needed for tuition assistance for all of Thailand and initiate a contract to be written for that amount with the University of Maryland. Budget for and initiate contracts for non-personal services (administration and instruction) for all part-time personnel.

(b) Budget for and initiate all purchase requests for supplies and equipment.

(c) Budget for salaries for all full-time personnel.

(d) Budget for and request non-appropriated funds to pay wages for all military personnel who teach off-duty courses.

(e) For FY 67, \$90,000 in appropriated funds has been budgeted. Of this amount, \$12,000 is for tuition assistance.

(f) Non-appropriated funds are being requested and granted as needed.

(12) Coordination:

(a) Coordinate the GED program for Thailand.

(b) Coordinate the USAFI Program with USAFI, Madison, Wisconsin.

(c) Coordinate the Civilian School Program with the University of Maryland, Far East Division, Tokyo, Japan.

1. Troop Marshal:

(1) Assignment of units:

(a) During the period covered by this report, four additional military police units arrived for duty in Thailand. These units are the 281st Military Police Company, Sattahip; 219th Military Police Company, Korat; 136th and 73rd Military Police Detachments, Sattahip; and the 89th Military Police Detachment, Korat. The 513th Military Police Detachment was transferred from Korat to Bangkok.

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(2) The foregoing units arrived in-country on the following dates: (1) 281st MP Company: advance party arrived in Thailand on 7 November 1966; main body arrived in Thailand on 11 November 1966, (2) 219th MP Company: advance party arrived in Thailand on 2 November 1966; main body arrived on 20 November 1966; (3) 89th MP Detachment: arrived in Thailand on 11 November 1966; (4) 136th and 73rd MP Detachments: arrived in Thailand on 7 October 1966.

## (3) Deployment:

(a) The 281st Military Police Company with the 73rd Military Police Desk and Records Detachment attached will have the law-enforcement mission for the Sattahip area command. The company headquarters and two platoons were attached to the Sattahip area command. This will provide the area commander with 74 enlisted men and 3 officers. The company commander and his officers established an operational Provost Marshal's office, and they will function in this capacity until the arrival of the authorized and requested Provost Marshal. One officer and thirteen enlisted men were detached and will support the 809th Engineer Battalion.

(b) The 219th Military Police Company with the 89th Military Police Desk and Records Detachment attached have been given the law enforcement mission for the Korat area command. The company headquarters and two platoons will operate in the Korat area. One platoon was detached to the 538th Engineer Battalion.

(c) The 513th Military Police Detachment was transferred to Bangkok. The 513th is quartered in the Kings Annex Hotel, Bangkok. The detachment commander was assigned additional duty as the Bangkok area Provost Marshal.

(4) Special Assignment: The Provost Marshal, 9th Logistical Command (B) was levied for one officer, O3, to act as liaison officer with the Thai Security Guard Program. Also levied was one Military Police non-commissioned officer, E-6, and one clerk, E-4. The Deputy Provost Marshal, 9th Logistical Command (B), was selected as the liaison officer for the Program. The liaison non-commissioned officer was selected from the 281st MP Company, Sattahip; the clerk, from the 136th MP Detachment.

(a) The Provost Marshal, 9th Logistical Command (B) was assigned additional duty as Provost Marshal, USARSUTHLI, effective 1 January 1967.

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## m. Staff Postal Officer:

(1) During the period 1 November 1966 to 31 January 1967 much has taken place to reorganize the Army postal mission in Thailand. Up to 14 November 1966, the 9th Logistical Command Postal Officer had direct operational control over three separate AFO's: AFO 96237, Udorn; AFO 96232, Sattahip-Tanon, and AFO 96233, Camp Friendship and Korat Air Base. On 14 November 1966, 9th Log turned over control of AFO 96237, Udorn, to the U.S. Air Force. On 15 November 1966, Korat Air Base was given a special AFO of 96288 and operational control was assumed by the U.S. Air Force. On 17 November 1966, operational control of AFO 96232, Sattahip-Tanon, was given to the commanding officer of the 153rd Army Postal Unit type (R), which arrived in Thailand on 11 November 1966. By the end of November 1966, the 9th Logistical Command Postal Officer had staff supervision over AFO 96233, Camp Friendship, and AFO 96232, Sattahip-Tanon, but had direct operational control over only the Camp Friendship AFO.

(2) After the period of operational change-over with the Air Force, personnel adjustments were made. Five enlisted personnel, TDY from Okinawa, were returned to their permanent duty station. Camp Friendship staff were returned from duty at the Sattahip-Tanon AFO and the Korat Air Base. The personnel TD for the staff postal office activity of USARSUTHLI is now deemed adequate for its mission if the personnel staffed are well trained. The staffing of the 153rd Army Postal Unit is also adequate if replacement personnel are furnished. The 153rd APU now runs AFO 96232 at Sattahip and unit-1 at Tanon. An officer is no longer in charge of the day-to-day operations because the commanding officer of the 153rd APU is now the postal officer for USARSUTHLI.

(3) Up to 9 January 1967, there were two postal officers in Thailand, one the staff postal officer at USARSUTHLI who had supervisory control over all postal activities in-country and operational control over AFO 96233, Camp Friendship; the second postal officer was the commanding officer of the 153rd APU at AFO 96232, Sattahip-Tanon. As of 9 January 1967, the USARSUTHLI postal officer was reassigned, and the commanding officer of the 153rd APU replaced him, leaving a vacancy at AFO 96232.

(4) The mission of the Army postal activities in Thailand continues to be furnishing the best possible financial and parcel post service, as well as mail receipt and dispatch for all military and civilian personnel authorized AFO privileges.

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## n. Special Services:

(1) Bob Hope Christmas show: The Bob Hope Christmas show was presented on 21 December 1966. This show is handled mainly by representatives of Bob Hope and the Special Services Office, MCTHAI. The Air Force and Army Special Services Offices at Korat alternate in hosting this big show, with the Air Force hosting it this year. Action taken by the Air Force Special Services Office included providing a stage, transportation for the troupe and Air Police to direct traffic. Action taken by the Army GSO was to provide public address system and transportation to the show for Army personnel. Each Service provided their own publicity concerning the show.

(2) Korat Trade Fair Basketball Tournament: The Korat Trade Fair Committee invited the Special Services Office to arrange for U.S. Army and U.S. Air Force basketball teams to compete in a charity basketball tournament in Korat. The tournament was held in conjunction with the Korat Trade Fair, and proceeds from the games were given to the Korat Hospital. The Special Services Officer arranged for three teams from each Service to play in the tournament. The Civil Affairs Officer and the Public Information Officer were informed of the tournament. The tournament enhanced Thai-American relations and should be continued if the U.S. Army is asked to participate again.

(3) Sports Program: The basketball season came to an end with the USARCSUPTHAI Basketball Championship Tournament which was held 29-31 January 1967. Six teams participated in the tournament and the winner went on to play in the Co/Btry Level Basketball Tournament on Okinawa. A total of twenty-six trophies were presented, and the tournament had a total attendance of approximately 750 spectators. It was considered one of the more successful tournaments conducted at Camp Friendship.

## 4. (C) ASSISTANT CHIEF OF STAFF, G-2

a. In accordance with CONFIDENTIAL letter, GFCR-PL, Headquarters, USARMC, dated 30 December 1966, subject: Letter of Instruction (U), the OAC ofS, G-2 began conducting intelligence operations that would (1) insure the security of U.S. Army personnel, units, bases and establishments in Thailand and (2) establish an intelligence data base to support current operations and contingency planning.

b. During November and December, primary emphasis was

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placed on coordination with other intelligence staff sections and organizations, both in-country and out of country, which have had responsibilities in Thailand, in order to delineate responsibilities and schedule their orderly transfer. This coordination effort culminated on 12 December 1966 at Headquarters, USASUTTHAI in a meeting attended by LTC Ball, Plans Branch, G-2, USARPAC; MAJ Denny, Security Division, G-2, USARV; LTC Yamashita, DSGO, 9th Logistical Command (B); MAJ Thierer, Acting G-2, USASUTTHAI; and LTC Crittenger, Plans Branch, J-3, MACV/JUSMAG (observer). At this meeting, the orderly transfer to USASUTTHAI of USARV and 9th Logistical Command (B) responsibilities for the Army Security Program and the Army Personnel Security Clearance Program in Thailand was discussed. All agreed that G-2 of S, G-2, USASUTTHAI could assume all inherent and implied responsibilities, to include TSI case control, on 1 January 1967 without prejudicing end-of-year reporting requirements.

c. On 1 January 1967, the seven-man 17th MI Detachment was reassigned from the 9th Logistical Command (B) to Headquarters, USASUTTHAI in order to give this command a field counterintelligence capability. During this period the detachment has established a two-man field office in Sakon Nakhon and another in Nong Bua. These field offices have begun to lay the groundwork for exploitation of overt sources of counterintelligence information in the critical Northeast region. Because of severe personnel and technical equipment shortages, the 17th MI Detachment has not been able to respond fully to the command's requirements for internal counterintelligence services or develop liaison contacts in the Northeast to the extent desired.

d. The G-2 of S, G-2 has also experienced critical personnel shortages which have delayed the section's becoming fully operational. On 1 January 1967, of six officers and six enlisted men authorized, three personnel were present for duty: one officer, one NCO, and one enlisted clerk. Of these three personnel, one major (O-4) was filling a colonel (O-6) slot and one SFC (E-7) was filling a SGM (E-9) slot. An interim solution to this shortage has been found in requesting TDY assistance from USARPAC and USARV. USARV has furnished two officers and one NCO and will shortly furnish an additional NCO in response to a request for three officers and three NCOs. However, the two first lieutenants furnished are required to fill major (O-4) slots. Neither USARPAC nor USARV foresees furnishing further assistance.

e. Neither the G-2 of S, G-2 nor the 17th MI Detachment engaged in significant training or troop movement during the period.

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Both devoted seventy-six working days to intelligence operations.

5. (1) DISTRIBUTION OF STAFF, G-3

a. Force Deployment: During the reporting period, the following units were deployed to Thailand:

UNIT	ACTUAL STRENGTH	REPORTING LOCATION	REPORTING DATE
492 Med Det Pen	16	BKK + Battship	1 Nov 66
Co, US Army Support, Thailand	131	Korat	15 Nov 66
897 SC Det, 3d AI	20	Korat	23 Nov 66
313 TC Co, 1st Trk Reg	102	BKK	24 Nov 66
153 AI Co (-)	7	Battship	30 Nov 66
35 PI Det Disb TH PJ	30	Korat	30 Nov 66
219 AI Co Sep HCB	159	Korat	30 Nov 66
89 AI Det Trfc Cont	2	Udon	30 Nov 66
251 AI Co Sec Guard	123	Korat	30 Nov 66
712 Med Det Prev Med	92	Korat	30 Nov 66
351 SC Det Avion	9	Korat	30 Nov 66
505 TC Co, 1st Trk Co	87	Korat	30 Nov 66
233 TC Co Trl Svc	113	Battship	30 Nov 66
608 AI Det Trk Bn	19	Battship	30 Nov 66
519 TC Bn Ltr Trk MED	41	Korat	16 Dec 66
260 TC Co 1st Trk Det	87	Phonon Sakakham	31 Dec 66
511 CS Co Sup	214	Korat	5 Jan 67
562 CS Co Maint	154	Battship	12 Jan 67

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## Exercise Details:

(1) This Headquarters has provided eight officers and one non-commissioned officer on extended temporary duty to JCSO Headquarters in Bangkok to perform necessary U.S. ground force planning for the impending JCSO Exercise 1967.

(2) JCSO member nations accepting participation will conduct a combined military exercise in Thailand during April 1967. The goals of the exercise are to insure the continued military preparedness of JCSO nations to meet aggression, to continue the development of coordination between JCSO military forces, and to insure that military planning is current with the situation in Southeast Asia.

(3) Exercise 1967 is designed as a command post exercise in the format of a wargame with the primary purpose of testing operational concepts for initial operations of Central Region JCSO Field Forces Operations Plan 4/67 (CJCS File 4/67). The initial objectives are considered essential and attainable for a successful command post exercise: the practice of command and staff actions relative to conducting the roles of national forces by external JCSO forces, and the conduct of command and staff actions for the prosecution of the air war in obtaining air superiority and support of ground operations.

c. REF: On 8 January 1967, JCSOJ-100 directed that Modification Tables of Organization and Equipment (TMO) be submitted for all units in Thailand which had not previously been converted to the New Army Authorization Documents System (NAADS). A total of thirty-five units were required to prepare an TMO in accordance with A-310-31. These TMOs were required to be forwarded to USMACV according to the following schedule:

(1) 15 February 1967: 50

(2) 10 March 1967: 50

As of 31 January 1967, six had been completed and forwarded to USMACV. It is anticipated that the deadline dates will be met satisfactorily.

## 6. (b) ADJUTANT GENERAL STAFF, G-4

a. During the first part of the period, G-4 was primarily concerned with the deployment of the Headquarters and the

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establishment of the operational base from the viewpoint of facilities and support. However, planned orientations and staff supervisory functions were carried on and/or implemented on a phased basis. This phasing was a prerequisite in view of the extreme shortage of staff officers — a total of five being available to cover the myriad functions incumbent in being in the totally logistical operation which is the Army role in Thailand.

b. This shortfall had been recognized earlier and staff visits were started to begin familiarization in selected priority logistical areas. Available personnel were concentrated on these specific areas and other operations held entirely at subordinate command levels with only minimum cognizance.

c. Actions were started for an augmentation and a revised MRL prepared, raising the G-4 Section to a total of ten staff officers. In the same action, the Staff Medical Service Officer, who had been serving as the only G-4 Plans and Operations Officer, was returned to G-1 cognizance and the Transportation Officer surrendered to the critical requirement for a command element in the Bangkok area. This left three officers for duty — a major and two captains — and a shortage of seven: four lieutenant colonels and three majors. The earlier decision for operation on a pure priority basis was expedient.

d. On the premise that the subordinate commands had been engaged in the basic operations for some time and with the application of some outstanding talent over some long hours, the section met its objectives and carried on its functions:

(1) One officer and one LCD concentrated on the staff assistance necessary to develop a complete plan for the Army assumption of the Class I and commissary support mission from the Navy.

(2) Staff support was directed to the problems of improving the Class II and IV support which had been lagging for various reasons, including lack of personnel and facilities. An improvement program was coordinated and personnel assistance from 2nd Log Command arranged to further support the newly arrived Supply Company.

(3) The critical mission of LTL distribution planning was expanded and full coordination worked out with the Sub Area Petroleum Office (SAPETOL) and subordinate commands.

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(4) In the major effort of LOC and base construction, close and continued coordination was developed to provide staff assistance in joint planning, M&A program planning and execution, and materials availability.

(5) The existing maintenance support plan which provided for evacuation to COMUS and replacement was determined to be unacceptable and arrangements were developed with the 2nd Log Command for priority support in their overhaul program, backed up by contractual support in-country as available and needed for immediate requirements.

e. These major actions were carried on only through the positive application of priorities and the maximum delegation to subordinate commands.

7. (U) ASSISTANT CHIEF OF STAFF, G-5

a. The Civil Affairs Officer has a two-fold mission: Civic Action/People to People Program and Safety Program.

b. The Community Relations Program is funded under USARV'S Regulation 515-1 (c) with the primary purpose of achieving national cold war objectives. The Community Relations meetings are held monthly.

c. Outpatient Clinics:

(1) The 809th Engineer Battalion (Const) continues to operate an outpatient clinic in the Phnom Srakham area, where local national civilians are treated for minor illnesses and injuries on a sick-call basis. During the months of November and December 1966 and January 1967, a total of 6,361 local nationals were treated.

(2) The 538th Engineer Battalion operates an outpatient clinic in the Pakthongchai area; during the months of November and December 1966 and January 1967, this clinic treated a total of 1,380 local nationals.

d. The 31st Field Hospital continues to operate the joint Thai-American mobile medical team within outlying areas. This team treated 2,532 local nationals during November and December 1966 and January 1967. The 31st Field Hospital tuberculosis team also treated and rechecked a total of 416 local nationals during this period.

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c. During the period 1 November through 31 December 1966, thirty-six pieces of athletic equipment (procured by collateral activities funds) were presented to local schools.

f. On the 1st and 5th of December 1966, the 9th Logistical Command (B) skydiving club staged exhibition jumps at Ban Khao District, Chaiyapoom Province. These jumps were the main attraction at a district fair held 1-3 and 5-December for the purpose of raising funds to supplement budget for construction of a water distribution system. The Governor of Chaiyapoom Province presented a plaque in appreciation of the cooperation provided by the 9th Logistical Command (B) and the skydiving club. The plaque was accepted by LTC Fou-Lines, GAC, on behalf of the Commanding Officer, 9th Logistical Command (B).

g. On 11 January 1967, the 252nd Dental Detachment travelled to Phimai Amphur and gave out 1,300 toothbrushes and toothpaste to 1,300 elementary and high school students. In addition, hand bills and posters were distributed and two dental health films shown. This is the first of a three-phase program of dental health for this area.

h. On 18 January 1967, one hundred blankets were purchased from collateral activities funds at a cost of \$87.51 and were presented to the Korat Home for the Aged.

8. (U) Engineer

a. The Engineer Section, less draftsman, arrived at Camp Friendship on 17 October 1966 as an element of the USASUTTHAI advance increment. By 1 November, the majority of this section's records, files and office equipment had arrived and the section was operational. Operations during the period 1 November - 31 December consisted of the following activities:

(1) A detailed study of the current Thailand MCA Program (FY 65(S), 66(A), and 66(S)) was undertaken. The study revealed one major problem area: the escalation of construction costs in conjunction with CMAF contracts resulted in the elimination of certain proposed key facilities from the Korat Logistical Complex and the Sattahip Port in order to keep costs in line with programmed funds. Immediate steps were taken to coordinate with OICC/Thailand the establishment of priorities on those facilities scheduled to remain in the program. Those facilities that had already been dropped (9th Log mission-type) could not be recovered

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at this late date. Also, to readjust the expenditure of MC funds, certain partially completed facilities and unstarted facilities were transferred to troop construction projects. This re-scheduling and rebudgeting of construction effort saved \$4.5 million of an estimated 12.9 million-dollar increase in costs.

(2) An evaluation of the requirements placed on the Engineer Section against its personnel resources on hand resulted in the submission of an augmentation for two additional engineer officers (LTC - MCS 7010 and MAJ - MCS 4312).

b. Effective 1 January 1967 upon receipt of USARPAC LOI, this section became fully operational. Its major missions as Staff Engineer to Commanding General, USARSUTTHAI, are:

- (1) Master Planning
- (2) MC Planning and Program
- (3) MC and MAU Construction
- (4) MAU Policy and Projects
- (5) Troop Construction
- (6) Land Estate

c. Also effective on 1 January 1967 was the transfer of the ARMC/Thailand Office from 9th Logistical Command (S) to Engineer Section, USARSUTTHAI. An evaluation of this section's responsibilities and requirements resulted in a request for an immediate augmentation, which was submitted to ARMAC.

d. During the period of 1-31 January 1967, the Engineer Section issued six job directives, the most significant of which was the one to proceed with design and construction of the Inland Road. This is a 124-kilometer road which will start at Sattahip Port Road and join the Bangkok By-pass between Chachoengsao and Thonon Saktham.

9. (U) Command Judge Advocate

a. The section closed in-country, along with the rest of Headquarters, USARSUTTHAI, on 11 November 1966. There were no movement problems, and the section provided continuous legal services

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to both parts of the command -- Okinawa and Korat -- throughout the movement period.

b. By letter dated 15 December 1966, USARVIS determined under the authority of paragraph 5b, Manual for Courts-Martial, US, 1951, that U.S. Army Support, Thailand had special court-martial jurisdiction. This determination was essential for the future operations of the section and the command.

c. On 1 January 1967, USASUTHLI assumed command of many units in-country, and thus the scope of legal services provided by this section became considerably broadened. Pursuant to this increased responsibility, the section promulgated USASUTHLI Regulation No. 27-16, which established a "Report of Nonjudicial Punishments and Summary and Special Courts-Martial Cases to be Submitted to this Headquarters" from all the special courts-martial jurisdictions under the command of USASUTHLI. This report will enable the section to obtain information sufficient to construct a data bank for the purpose of establishing a Review and Analysis Report of Nonjudicial Punishment imposed under Article 15, UCMJ, and the operation of inferior Courts-Martial. This report will also enable the section to analyze the administration of military justice in the command to insure compliance with required Department of the Army policies.

d. By message received 13 January 1967 from CINCSARPAC, amending LCI for USASUTHLI dated 30 December 1966, it was ordered that enlisted personnel actions requiring General Court-Martial jurisdiction be forwarded to USARVIS instead of USASUTHLI. This completed the already existing practice of having USARVIS as the GCMJ jurisdiction for military justice and the reviewing authority for claims.

e. From 16 January 1967 to 20 January 1967, the Assistant Command Judge Advocate visited Sattahip and Bangkok Area Support Commands for the purpose of rendering legal assistance. It was concluded that as a result of the trip, similar visits should be made periodically, preferably monthly, to Sattahip and other outlying areas that do not have the services of a JAGC close at hand.

f. A step in solving the section's principal problems of lack of space and trained personnel was accomplished on 21 January 1967 when the section moved into the same building occupied by the 9th Logistical Command (B) Command Judge Advocate. By doing so, the section has been able to share the services of the latter's



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legal clerk and Thai personnel. Furthermore, the section's own Thai personnel can be better utilized now that they are physically present in the section (previously they could not be with the section because of its location in the headquarters building which is off-limits to personnel without a security clearance).

10. (U) ASSISTANT CHIEF OF STAFF, COMMUNICATIONS-ELECTRONICS

a. By Department of the Army letter, received prior to the departure of USARSUTTHAI from Okinawa, it was directed that when USARSUTTHAI arrived in Thailand, the USARSUTTHAI Signal Officer would also serve as Commander of the 29th Signal Group (USARSUTTHAI), Bangkok.

b. Colonel Theodore F. Schweitzer was assigned to USARSUTTHAI as Signal Officer. The section has since been redesignated the Office of the Assistant Chief of Staff, Communications-Electronics, and Colonel Gene E. Moore, CO 29th Signal Group, appointed as ACofS, CE with Colonel Schweitzer as Deputy.

c. During the period 18 October through 31 December 1966, the section was engaged in preparations for assuming the roles and mission of the Army component headquarters for Thailand.

d. The ACofS, CE, in addition to assisting the Commanding General and staff on all CE matters, was assigned the following responsibilities for staff supervision:

- (1) CE plans, operations and training in the command.
- (2) Cryptologic and cryptosecurity functions.
- (3) Photographic and visual aid functions.
- (4) Programming of non-tactical telecommunications requirements (NTTR) for new U.S. Army requirements.
- (5) Army Frequency Control.
- (6) Preparation and publication of Army Communications Electronic Operating Instructions.
- (7) Staff supervision over operational matters of U.S. Army signal units.

e. During the reporting period the following significant

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actions affecting CE operations were completed:

(1) On 31 December 1966, the HACTHAI CCC to USAR-  
SUPHAI CMC "hot line" was activated allowing direct voice access  
to the HACTHAI Emergency Action Console.

(2) On 16 January 1967, 29th Signal Group began  
on-the-job training for twenty-two members of the Royal Thai Army.  
Training is being conducted in eleven different job skills, is  
offered on a continuing basis and is recycled each quarter.

(3) On 21 January 1967, an interim Long Distance  
Switchboard, vanized AN/TCC-7 manual switchboard, terminating  
forty-three in-country trunks was placed in service in HACTHAI  
compound.

f. The main problem that existed during the reported  
period was the lack of sufficient personnel to perform the CE  
staff mission as assigned on 1 January 1967.

11. (U) COMPTROLLER

a. The Comptroller has received preliminary budget  
guidance from USARMAC in connection with the FY 68 Command Operating  
Budget. This guidance has been disseminated to the staff sections  
for action. The completed FY-68 COB must be at USARMAC not later  
than 27 February 1967.

b. The 35th Finance Section (Disb) has been relieved  
as Class B Agent to the 47th Finance Section to assume disbursing  
operations under its own Disbursing Station Symbol Number. This  
action was effective on 1 January 1967.

SECTION II - PART 1

COMMANDEER'S OBSERVATIONS

1. (U) ASSISTANT CHIEF OF STAFF, G-1

a. Many conferences and liaison visits are still being  
held and formal and informal communication with higher headquarters  
is being maintained on a daily basis to resolve the many problems  
outlined and implied in Section I.

b. Surgeon: One of the most urgent problems to which

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I have addressed command emphasis is the inordinately high venereal disease rate among the troops. I accept the Surgeon's counsel that VD is no longer a serious health problem, but the complacency toward this disease cannot be tolerated when it affects command-wide morale and troop effectiveness. The VD Control Board is helpful in identifying and treating local carriers, but I believe the expanded use of the Contact Interview Form and wider counselling and education at the unit level by officers and NCO's will make the problem more immediate to the individual soldier. Hopefully, with knowledge may come prevention.

c. Civilian Personnel Officer: It appears that long range plans for establishing two new offices at Korat and Sattahip for the Civilian Personnel Office are near completion and relocation will be made during the month of February.

d. Provost Marshal: Maintenance support for certain military police equipment continues to be a problem. Specifically, the maintenance support for radios and vehicles was inadequate during the past quarter. Since the 513th MP Detachment is not authorized a motor section or a communications section under its present TO&E, the unit has been dependent upon logistical support from HHD, 9th Logistical Command (B). With the movement of the 513th to Bangkok, it is anticipated that this situation will be worsened due to the lack of any facilities at Bangkok to repair tactical vehicles. The 219th LP Company has the capability to maintain a motor section and a communications section; therefore, this unit's vehicles and radios should be 80% operable at all times.

e. Postal Officer: Considering the Army Postal activities in Thailand in an overall perspective, the outlook is good. Financial and parcel post service has been increased to all serviced units. Transit time on outgoing and incoming mail is being decreased by better distribution systems.

## 2. (C) ASSISTANT CHIEF OF STAFF, G-2

a. The severe shortage of personnel permanently assigned and present for duty must be resolved before the AIC of S, G-2 can become fully operational. The present deficiency has precluded the establishment of an intelligence data base adequate for either good command security or good contingency planning input. It has also required the section to assume the command's security responsibilities before it had the physical capability of publishing guiding directives.

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b. In addition, under the present seven-man TCEE, the 17th MI Detachment is inadequately manned and equipped either to provide proper overt counterintelligence coverage of the insurgent Northeast or to provide those counterintelligence services and inspections that insure command security.

c. Finally, the deployment of Headquarters, USARSUTTHAI to Thailand without the 104th USAA Detachment or the 209th MI Detachment (Corps) has left the command without a COMSEC capability and without those capabilities in Imagery Interpretation, Order of Battle, and Combat Intelligence essential to developing an intelligence data base adequate for corps or Army level contingency planning.

## 3. (U) ENGINEER SECTION

a. Throughout the entire period, the continuing problem of performing a mission without proper staffing has forced the Army to rely almost solely on CICC for technical review of engineering design produced through A&E contracts. As a result, the Army construction in progress reflects in direct proportion the CICC effort. The ARELC Office emphasizes maximum attention to problem areas as they develop. Full-scale attention to the requirements of the overall MCA Program is and has been impossible.

b. Continued unacceptable increasing construction costs have adversely affected the entire scope of the MCA program in Thailand. The inability of the Contracting Agency to forecast firm costs, BOD's, and additional requirements have made future planning a hit or miss proposition. There are no periodic or special reports furnished by CICC which present up-to-date and detailed information required to permit keeping abreast of field progress. This section has no field offices and must depend upon "grape vine" type communication to discover problem areas. ARELC continues to function without instruction or clearly defined lines of authority. It has been only recently, with the advent of USARSUTTHAI, that ARELC has become a recognized office.

4. (U) COMMAND JUDGE ADVOCATE: The only problems encountered by the Command Judge Advocate Section during the last quarter were of a logistical and organizational nature. There were no major military legal problems. The previously cited problems were partially alleviated by moving the section in with the Command Judge Advocate Section of the 9th Logistical Command (B). But the shortage of trained personnel continues to hamper timely completion of cases.

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SECTION II - PART 2

RECOMMENDATIONS

1. (U) PERSONNEL:

a. The major problem facing the Headquarters as of the close of the reporting period is that of personnel stature of the command, both at present and in the future. Manpower, requisitions, and management procedures, the three most important aspects of the personnel program, were not being effectively supervised, planned for, nor carried out.

b. The fill on personnel requisitions for this command has been a problem for some time. It is recognized that USARV has the first priority, but the modest unit build-up in Thailand over the past year has created a critical shortage in certain MOS's that cannot continue indefinitely, if this command is to accomplish portions of its mission in the best possible way. The quarterly operational reports for all the subordinate units of USASOUTHVIET reflect the urgent need for replacements; particularly in the lower enlisted grades. I cannot wholly endorse the immediate solution of curtailment/extension of tours. At best it is a temporary expedient and not a real solution. Therefore, I cannot recommend strongly enough that USMACV give closer scrutiny to our current critical shortages and immediate requisition action on our critical MOS shortages.

c. The Engineer Section, as presently staffed, does not have enough personnel to successfully accomplish its assigned mission. The recommended organization of the Engineer Section, to include ADEL, has been submitted for approval.

2. (U) OPERATIONS: There is little to recommend in the improvement of the operational efficiency of this command. The major missions of this organization are the construction of the Inland Road from Phnom Sraekhan to Sattahip and the development of the deep-water port in the Sattahip area. The almost super-human effort of the engineers in surmounting their problems is admirable to say the least. The collateral activities of the local dispensaries and the medical units have done much in fostering Thai-American relations. In general, the sense of urgency with which the subordinate units treat their daily and prolonged difficulties when they arise is remarkable. The mission accomplishment of all organizations is performed outstandingly well within

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the resources available to them.

3. (C) TRAINING AND ORGANIZATION: Company D (AUG), 1st Special Forces Group is presently attached to this command for administrative and logistical support from the 1st Special Forces on Okinawa. Operational control is vested in the COMUSMACV. Our request to have this unit assigned as a separate company has yet to receive final DA approval. Recommend follow-up action by USMACV to expedite this transfer. In addition, the intelligence arrangements as described in Section II, Part 1 of this report amplify our previous requests for augmentation of the 17th MI Detachment so that additional field offices can be established in the Northeast as personnel become available. Also, to improve the over-all intelligence capability of this command, recommend approval of our request for deployment of the 104th USMA Detachment and the 209th MI Detachment from Okinawa at full authorized strength.

4. (U) LOGISTICS: The planning and the development of "tailored organizations" such as USASUTMI, should be completely monitored at higher headquarters and DA level to assure the maximum experience in review and adjustment. To this end, DA should assemble for internal as well as field command use, an "experience" file on "tailored organizations" by functional groupings. Also, the supply system must be expanded to provide for priority operational requirements of elements supporting a combat area without subjecting such elements to the continuous over-riding priority of the combat area being supported.

*Edwin F. Black*  
for  
EDWIN F. BLACK  
Brigadier General, USA  
Commanding

*cat*  
*C/S*

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~~15 incs~~ w/d

1. CONFIDENTIAL msg fr COMUSMACV, subj: Army Control Headquarters
2. CONFIDENTIAL msg fr CINCPAC, subj: U.S. Army Control Headquarters for Thailand (U)
3. CONFIDENTIAL msg fr CG IX Corps, subj: Proposed Addition to Section III, Project Army-USMACV-GEN-3-64-OP
4. USARPAC General Order Number 88, dated 21 April 1966
5. USARPAC General Order Number 89, dated 21 April 1966
6. CONFIDENTIAL msg fr American Embassy, Bangkok, subj: Deployment of USMACV Personnel
7. CONFIDENTIAL msg fr COMUSMACV, subj: In-Country Clearance
8. USARPAC General Order Number 247, dated 27 October 1966
9. Organization Chart, Headquarters, United States Army Control, Thailand
10. USASUPMACV General Order Number 19, dated 11 December 1966
11. USASUPMACV General Order Number 1, dated 1 January 1967
12. Organization Chart, US Army Support, Thailand
13. Biography of Brigadier General Edwin F. Black
14. Photograph of BG Black signing assumption of command order
15. Photograph of BG Black's arrival at Korat, 11 December 1966

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APPENDIX I

REFERENCES

- 37
1. Reference A: SECRET Letter to CINUSARPAC from COMUSMACTHAI, dated 16 January 1966, Subject: US Army Control Headquarters for Thailand (U), with two inclosures. Inclosure 1 to this reference is MG Stilwell's proposed TD for USARCONTHAI. Inclosure 2 is the supporting rationale for the need of such a headquarters.
  2. Reference B: SECRET message to RUEPDA/DA from COMUSMACTHAI, dated 010440Z Apr 66, Subject: U.S. Army Control Headquarters for Thailand (U).
  3. Reference C: TOP SECRET Booklet, HQ, SEATO Exercise AURORA, dated 1 December 1966, entitled "Basic Instructions Exercise AURORA."
  4. Reference D: SECRET letter fr GPCC, HQ USARPAC, dated 4 February 1966, subject: US Army Control Hq for Thailand (U) (NOTAL).

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## APPENDIX II

## VISITORS

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Following is a list of distinguished visitors to the command during the period 1 November 1966 through 31 January 1967:

<u>NAME, ORGANIZATION AND DATE</u>	<u>AREA OF INTEREST</u>
1. Mr. Ralph N. Clough, GS-18E, U.S. State Department, 7 November 1966	Facilities at Sattahip
2. Messrs. Ben Gilless and Stuart P. French, Senate Armed Services Committee, 2 November 1966	Project stocks, personnel shortages, major item density
3. Mr. Frank A. Bartimo, DOD, 6 November 1966	Command maintenance capability and troop requirements
4. The Honorable Edward P. Baland, Sidney R. Yates, Jeffrey Cochran, and Silvio O. Conte, Members, House Appropriations Committee, 21 November 1966	Port operations at Sattahip and Bangkok
5. The Honorable David W. Henderson, Chairman, House Sub-committee on Manpower, 25 November 1966	Civilian personnel requirements and port operations, Sattahip
6. Rear Admiral L.B. McDonald, Commander NSTS, Far East, 24 November 1966	Port facilities, Sattahip
7. The Honorable Jonathon B. Bingham, N. Y., 27 November 1966	Facilities at Korat
8. Mr. Vorley M. Roxroad, Senate Committee on Appropriations, 8 December 1966	Facilities at Korat and construction projects
9. BG Clarence J. Lang, Director of Logistics, J-4, USSTRICOM, 12 December 1966	Facilities at Korat and Sattahip
10. The Honorable J. Strom Thurmond, Senate Committee on Armed Services, 11 December 1966	Facilities at Korat and Sattahip
11. MG John H. Hay, CG 11th Infantry Brigade, 16 December 1966	Project stocks at Korat

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<u>NAME, ORGANIZATION, AND DATE</u>	<u>AREA OF INTEREST</u>
12. GEN Harold K. Johnson, CSA, 31 December 1966	Facilities at Korat and Northeast area 40
13. Mr. Phillip Odeen, OASD for Systems Analysis, 19 January 1967	Facilities at Korat, Sattahip and new construction projects
14. LTG Ferdinand Unger, CG, USARYIS, 21 January 1967	Facilities at Korat, Sattahip and Northeast area

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SECRET

RD

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GPOP-OT (17 Feb 67)

1st Ind (C)

SUBJECT: Operational Report-Lessons Learned for the Period Ending  
31 January 1967 (RCS CSFOR-65) (U) - Hq USARSUPTHAI

HQ, US ARMY, PACIFIC, APO San Francisco 96558 29 MAR 1967

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

1. (U) This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 31 January 1967 from Headquarters USARSUPTHAI.

2. (C) Pertinent comments are as follows:

a. Reference paragraph 1, Part II, Section II:

(1) Representatives of Manpower Division, G-1, USARPAC, have recently completed a visit/survey in Thailand and have provided assistance in the problem areas.

(2) USARSUPTHAI now has an approved TDA, and an MTD for an increased authorization of 30 spaces is being processed for the headquarters. The strength increase, when approved by DA, should provide the headquarters with an adequate staff.

(3) Following the designation of USARSUPTHAI as a separate command on 1 January 1967, this headquarters took action with USARSUPTHAI and DA to validate all outstanding enlisted requisitions for Thailand. This procedure will be repeated on a monthly basis.

b. Reference paragraph 3, Part II, Section II:

(1) DA message 801266, DTG 132201Z Feb 67, granted authority to inactivate D Company, 1st Special Forces Group, and to activate 46th Special Forces Company with assignment to USARSUPTHAI. This headquarters is currently taking every possible action with ACSFOR and USARSUPTHAI to expedite approval of a new MTOE for the 46th Company so that a General Order can be published.

(2) This headquarters is currently working with USARSUPTHAI to develop a more adequate organization for the 17th Military Intelligence Detachment.

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HQ US. PAC  
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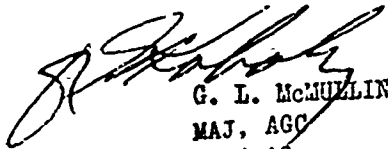
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GPOP-OT(17 Feb 67) 1st Ind (C) 29 MAR 1967  
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(3) This headquarters is supporting USARSUPHAI in its request for deployment of the 209th Military Intelligence Detachment from USARYIS to Thailand to provide the required Imagery Interpretation and COMSEC capability.

c. Reference paragraph 4, Part II, Section II: This headquarters has monitored and will continue to monitor the planning and development of USARSUPHAI.

FOR THE COMMANDER IN CHIEF:

  
G. L. McMULLIN  
MAJ. AGC  
Asst AG

1 Incl  
nc

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SECRET

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